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Robert Driver, Vice President,  
The Carle Development Foundation

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A JOURNAL  
OF PRACTICAL  
MEDICINE

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SUMMER 2006 • VOL.49 NO. 1

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# guest letter of introduction



A toast to Carle in 2006! It is a special year for the Carle organizations. Seventy-five years ago, two enterprising, young Mayo physicians established a new hospital and clinic in Urbana. They advanced health services in the region, capitalizing on an idea given birth through a testamentary charitable gift by Margaret Burt Carle Morris, for whom the organizations are named. Today, those of us in the Carle system are increasingly aware that we are indeed beneficiaries of an important, inherited legacy. We understand the need to continue to build upon that legacy into the future.

Through the depression and war years, the clinic and hospital struggled to maintain staff and keep its doors open as most of the physicians served in the conflict abroad. According to co-founder J.C. Thomas Rogers, MD, in his book *Carle: Concept and Growth*:

*Carle had survived the war years with its staff having performed well both at home and in the armed forces. War weariness was forgotten the instant returning doctors settled into their old offices...The depression years of the '30s had passed. The potency of the American economy had been restored...and individuals were again free to apply themselves to the problems and goals of peacetime occupations. At Carle, this meant breaking out of the static pattern of the war years by adding new staff, entering new areas of medical service, and rethinking the structure of the organization...young, intelligent, imaginative, and talented personnel were required.*

From the time of those spirited post-war days and shadowing the renewal, growth and prosperity of a great nation since, Carle grew into one of the country's leading regional healthcare organizations. It's amazing to think it all started with a charitable gift, one of many that would follow.

In 1946, just 15 years after Carle's inception, The Carle Foundation was created. This non-profit entity exists so that the physicians are not burdened with managing a hospital and other healthcare facilities. A remarkable aspect of the Foundation's creation was the physicians' decision to donate all of the buildings, which they owned outright, to this not-for-profit entity. Additionally, the doctors decided that the Foundation would own and operate the hospital while the physicians would pay rent for their portion of the buildings.

Dr. Rogers and the other partners also wanted formalized medical education programs and a sustainable method of promoting and sponsoring research. Because of its not-for-profit status, the Foundation could accept tax-deductible gifts while managing and utilizing them to support its mission. To further facilitate giving, The Carle Development Foundation came into being in the mid 1970s and continues to pursue charitable gifts to further the healthcare priorities of The Carle Foundation.

Presently, The Carle Foundation is in the midst of a \$25 million comprehensive fund raising campaign which has resulted in nearly \$17 million in new gifts and pledges for priority capital, education, research, patient care and community initiatives.

*(continued on next page)*

This includes a landmark \$10 million pledge from Linda and Doug Mills to create the Mills Breast Cancer Institute at Carle. In fact, many generous donors are advancing healthcare initiatives in our region through mission-based charitable giving.

This publication is just one example of how charitable dollars keep Carle on the cutting-edge, ensuring world-class healthcare for our communities. The Carle Development Foundation takes great pride in being the primary source of funding for *Carle Selected Papers*. Using charitable dollars for this publication is important as it accelerates knowledge around the latest techniques, new avenues for continuing education and research advancements.

As we enter this 75<sup>th</sup> anniversary year, we will celebrate a history that is steeped in tradition, success and giving. There is a place for you to join us as we celebrate Carle's legacy, its zeal for excellence and growth, its gifts to the community and its most promising future.

This November, the same month Carle opened its doors 75 years ago, The Carle Development Foundation and more than 500 friends and supporters will pay tribute to Carle's yesterday, today and tomorrow in a USO-style celebration. Please join us Saturday November 11 at Lincoln Square Village in Urbana for this once-in-a-lifetime event. With a nod to the "greatest generation" and the spirit of growth in America which spurred Carle's expansion in the post-war era and beyond, we will celebrate with a big band and a sensational evening of music, dancing and memories.

To learn more about this special evening, log on to our website at [www.carle.com/development](http://www.carle.com/development). It seems only fitting that profits from this gala will benefit Carle's *New Heights* capital campaign – advancing philanthropy's legacy at the vanguard of Carle's future.

Robert Driver  
Vice President  
The Carle Development Foundation

SUMMER 2006

Vol. 49

# CARLE | SELECTED PAPERS

COMMEMORATIVE ISSUE



History of Carle



Carle Selected Papers: A Look Back



The "New" Positive Psychology



Residents' Roundtable

no. 1

A JOURNAL OF PRACTICAL MEDICINE

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URBANA IL 61801-2595

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